

Governance for Community Forests



British Columbia
**Community
Forest**
Association
local people, local forests, local decisions





PROVIDE LONG-TERM OPPORTUNITIES FOR ACHIEVING A RANGE OF COMMUNITY OBJECTIVES, VALUES AND PRIORITIES



DIVERSIFY THE USE OF AND BENEFITS DERIVED FROM THE COMMUNITY FOREST AGREEMENT AREA



PROVIDE SOCIAL AND ECONOMIC BENEFITS TO BRITISH COLUMBIA



UNDERTAKE CF CONSISTENT WITH SOUND PRINCIPLES OF ENVIRONMENTAL STEWARDSHIP THAT REFLECT A BROAD SPECTRUM OF VALUES



PROMOTE COMMUNITY INVOLVEMENT AND PARTICIPATION



PROMOTE COMMUNICATION AND STRENGTHEN RELATIONSHIPS BETWEEN INDIGENOUS AND NON-INDIGENOUS COMMUNITIES AND PERSONS



FOSTER INNOVATION



ADVOCATE FOREST WORKER SAFETY

Provincial Goals of the Community Forest Program

The Management Plan

Section 6.0 of the Licence Agreement

The Management Plan serves 2 main purposes:

- To link the community and their values to the management of the Community Forest Agreement
- Provides a rationale for an annual allowable cut (AAC) for the Community Forest Agreement land base

https://alpha.gov.bc.ca/assets/gov/farming-natural-resources-and-industry/forestry/timber-tenures/community-forest-agreements/cfa_mp_template_companion_document.pdf

Management Plan - Section 6.02

- (i) include **the values or guiding principles** to be applied to the management of the Community Forest Agreement area,
- (j) contain the **broad social, economic and resource management goals** proposed for the Community Forest Agreement area,
- (k) **identify the linkage** between the Agreement goals and the goals set by the Province for Community Forest Agreements, and
- (l) include **a plan for annual reporting out** to the community on the performance in relation to the values, principles and goals referred to in Subparagraphs 6.02 (i), (j) and (k).

Mission Statement

- a written declaration of an organization's **core purpose and focus**.
- A mission statement normally remains unchanged, whereas goals and objectives may be altered to adapt to change
- Properly crafted mission statements:
 - serve as a filter to separate what is important from what is not,
 - clearly state who will be served and how, and
 - communicates a sense of intended direction to the entire organization.

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Guiding Principles

inform and shape
decision-making

assist in the attainment
of vision, mission,
goals and objectives,

ideally are developed
after consultation with
community members
and forest users.

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Goals and Objectives

- **Goal:** A broad, general statement, usually not quantifiable, that expresses a desired state or process to be achieved. Normally, a management goal is stated in terms of purpose, often not attainable in the short term, and provides the context for more specific objectives.
- **Objective:** A concise, time-specific statement of measurable planned results that corresponds to stated goals in achieving the desired outcome. Commonly forms the basis for development of strategies or further planning to define the precise steps to be taken, and the resources to be used and assigns responsibility in achieving the identified goals.

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Legal Structure Options

Municipal
Corporation

Corporation

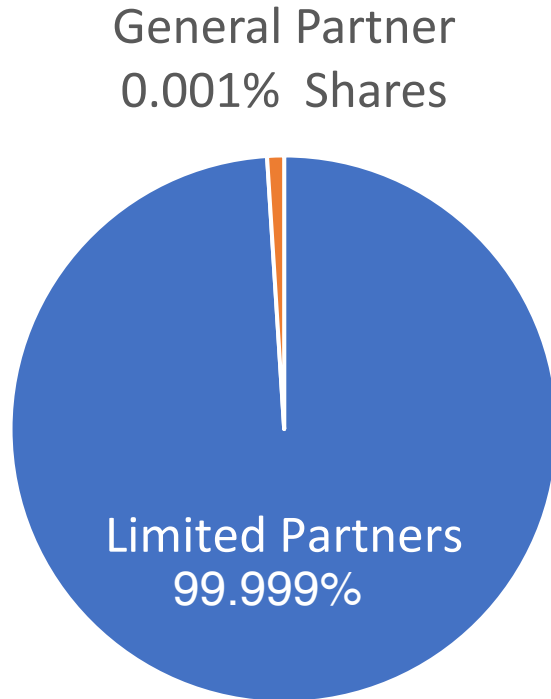
Cooperative

Society

First Nation

Partnership

Limited Partnership



- Limited liability for the Partners
- Risk is carried by the General Partner
- Requirement for the Limited Partners to be arms length from day-to-day management
- Taxation is based on the tax status of the partners

Roles and Responsibilities of the Parties in a Limited Partnership

Shareholders

- Hold the shares
- Appoints the board of directors
- Does not take part in management

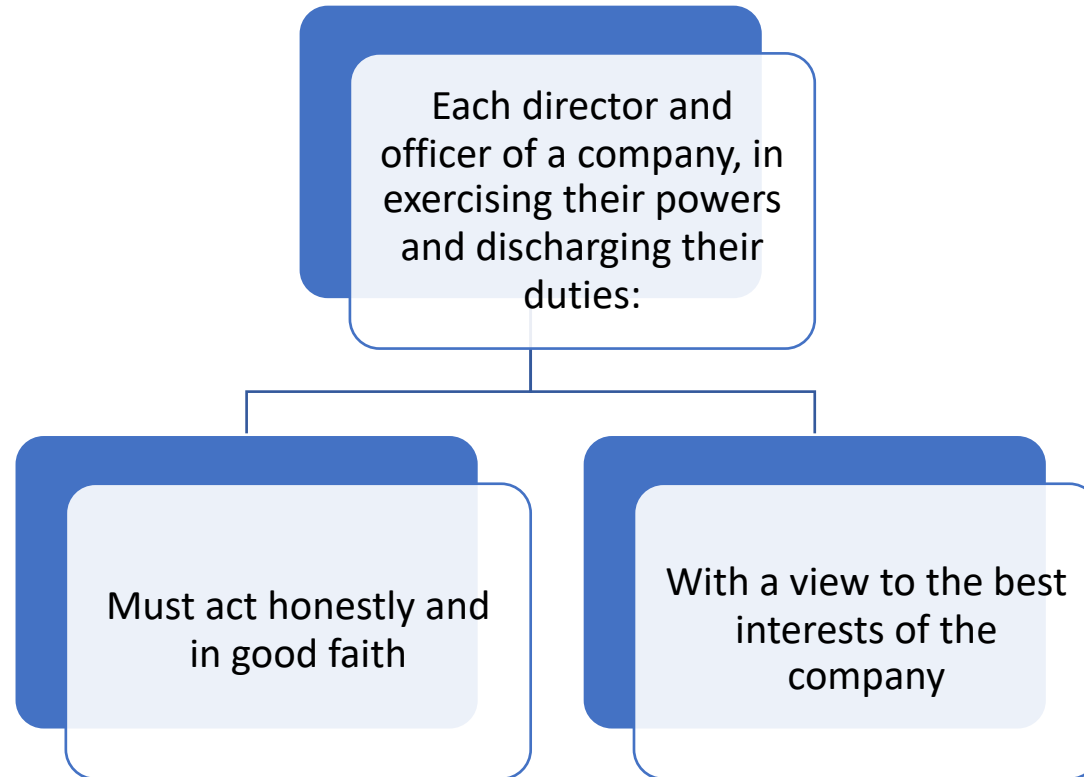
Board

- Organizational oversight & fiduciary responsibility
- Sets strategic direction, budget, policy
- Hires and monitors the manager

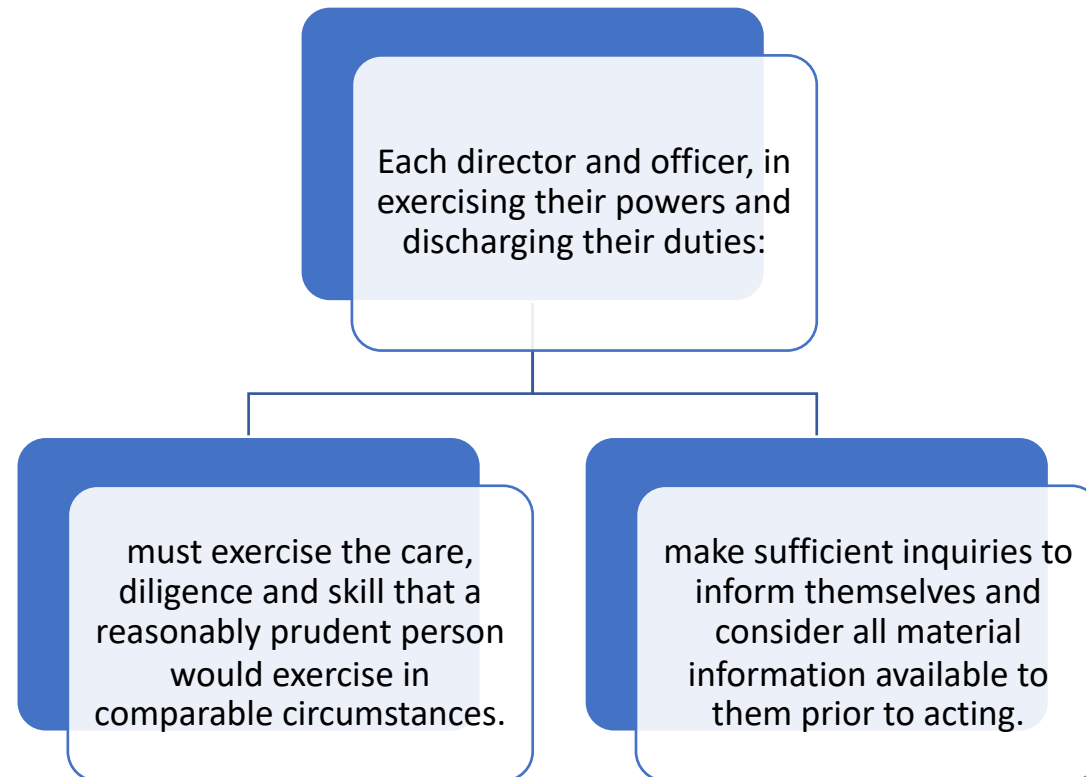
Management

- Day to day management activities
- Hires and manages staff
- Operationalizes strategic direction and budget

A Duty of Loyalty



Duty of Care



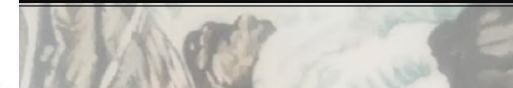
BCCFA Educational Resources



BUILDING RELATIONSHIPS AND CULTIVATING SOCIAL LICENCE

A GUIDE FOR SMALL TENURE HOLDERS IN BC

May 2018



The Shareholder/Corporation Contract:

A Tool for Strengthening Co-operation
and Accountability in Community Forestry

2016



2004

The Community Forestry Guidebook

FORREX SERIES 15

Tools and Techniques for Communities
in British Columbia



British Columbia
Community Forest
Association

2012

The Community Forestry Guidebook II

Effective Governance and Forest Management

FORREX SERIES 30



FORREX Forum for Research and
Extension in Natural Resources



British Columbia Community
Forest Association



BC Community Forest Association

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